

HEALING
THE BROKEN BODY:
HOPE FOR RENEWAL
ANNUAL REPORT 2017



A PARTNERSHIP OF CHURCHES IN MISSION

Front & Back Cover photos taken by Ms Lynnette Li

Council for World Mission | Annual Report 2017

CONTENTS

2	//	Introduction
4	//	About CWM
6	//	500 Years of Reformation: Hope for Renewal
8	//	Empowered and Equipped for Renewal
9	/	Mission Support Programme
10	/	Capacity Development Programme
12	/	Partners in Mission
14	/	Leadership Formation
18	/	Discernment and Radical Engagement
20	/	Cutting Edge Mission Initiatives
22	//	Our Journey of Faith, Our Message of Hope: CWM's 40th Anniversary
24	//	Member Church Engagement
24	/	Members' Mission Forums
26	/	General Secretaries' Conference
28	/	Annual Members' Meeting
30	//	Looking Ahead
32	//	Corporate Governance
33	//	Legal and Administrative Details
35	//	Thank You
36	//	Financials
38	//	Member Churches

INTRODUCTION

We are very pleased to present the 2017 annual report, reflecting the journey over which we have come, by God's grace, and considering the path that is set before us as we move towards the future.

In 2017 Council for World Mission (CWM) launched a year-long celebration to mark the 40th anniversary of the birth of this organisation, bringing together the London Missionary Society (1795), the Commonwealth Missionary Society (1836) and the (English) Presbyterian Board of Missions (1847). This milestone is a reminder to us that, like the Reformation movement, which in 2017 celebrated 500 years of Christian witness, and continues to function on the principle and tradition of *ecclesia semper reformanda secundum verbum dei* - a church always being reformed according to the Word of God, CWM is open to the wind of the Spirit, which blows wherever it pleases (John 3:8).

CWM is an organisation with a strong and compelling mission to share the gospel through evangelism, education and social engagement, made impactful dents on the pages of history since its early beginnings

over two centuries ago. However, it was a new day, when in 1977, the power dynamics shifted, a new partnership design emerged and the people of God from everywhere committed themselves to a journey in mission to everywhere. The inaugural thanksgiving service was a fitting celebration, with some of the faithful leaders of that first period, like Rev Dr Stephen Tan, Rev Dr Christopher Duraisingh and Rev Yvette Rabemila in attendance.

The year 2017 was an active one for CWM in other ways as well. It was the first year to fully implement the new governance structure, which was approved in 2015, with a smaller Board of Directors and a separate gathering of the members in an Annual Members' Meeting. We launched DARE as a global forum for discernment and radical engagement with issues of systemic injustice and social discord. We embarked on a journey of listening with a view to name and confront the legacies of slavery and to position CWM to respond in confession for our complicity regarding the transatlantic trade in Africans; and to act in solidarity and advocacy with those who have been negatively impacted by this trade. 2017 also saw CWM advancing its

reach to member churches, particularly in the areas of mission and capacity development.

Through *Hearing God's Cry*, we also set in motion a process whereby we are able to accompany members in discerning the voice of God in the midst of pain and death in their contexts. We are particularly pleased that we were able to accompany four member churches to start pilot projects aimed at intentionally working with persons living with disabilities beyond mere accommodation to affirmation and advocacy.

The theme for the year, Healing The Broken Body: Hope For Renewal, offered CWM space to reflect on the state of brokenness in families, in communities and even within the church. Through prayer, biblical reflections and face-to-face encounters in all six regions of CWM, we were able to affirm that we owe it to ourselves and to each other to work together for healing of the breaches and the restoration of honesty and trust in relationships. This quest for healing remains an urgent concern for CWM, especially given the emerging issues of conflict and tension all over the world; and we encourage our members to continue their efforts at making

“hope” an action word, through which our discontent for broken humanity and groaning creation compels us to act for renewal.

We are grateful for the opportunity we had to work ecumenically, which also involved the interfaith community, throughout the year. We were able to engage concretely on joint mission initiatives, such as evangelism,

freedom of religion, statelessness, human sexuality and economic justice, to name a few. In a world of discordant voices, it is of great significance that the Church, through these ecumenical agents, can indeed stand up as a witness to unity and, hopefully, an invitation and inspiration for all of us to work on breaking down the walls of partition that separate us from each other.

God’s hands has guided throughout the year 2017 and by God’s grace we have been kept. We surrender ourselves and our plans for 2018 into God’s hand and rest secure that God will be our vision through it all.

Shalom,



General Secretary
Rev. Dr. Collin Cowan

CWM Moderator
Rev. D.C. Haia Darnei

ABOUT CWM

The Council for World Mission Ltd (CWM), formerly known as CWM Ltd, is a partnership of 32 Protestant churches worldwide, spanning six regions. It has over 21 million members and is registered as an International Charitable Organisation (ICO) in Singapore.

Since its inception in 1977, CWM has journeyed with its member churches to share God's love and help each other achieve quality and fullness of life through Jesus Christ. CWM's purpose "to further the work of Christian mission throughout the world" is expressed through our engagement in God's mission.

The prophets urge us to act boldly because God knew our name before we were born. God told Jeremiah: "*Before I formed you in the womb, I knew you*" (Jeremiah 1:5). God also told the people of Israel not to be afraid of the forces of death "*for I am with you to deliver you. See, I have this day set you over the nations and over the kingdoms*" (Jeremiah 1:8).

We recognise that every church and individual have gifts to offer, and all need to receive. As such, we share not only resources but also people and ideas with our member churches to carry out God's mission across the world. CWM affirms that humankind is God's most profound and wonderful creation, and we seek to positively transform nations, communities, families and above all; the fabric of society - for His glory.





OUR **VISION**

“FULLNESS OF LIFE THROUGH CHRIST FOR ALL CREATION.”

OUR **MISSION**

“CALLED TO PARTNERSHIP IN CHRIST TO MUTUALLY CHALLENGE, ENCOURAGE AND EQUIP MEMBER CHURCHES TO SHARE IN GOD’S MISSION.”

500 YEARS OF REFORMATION

HOPE FOR RENEWAL

In 2017, the Reformed community observed the 500th anniversary of the beginnings of the Reformation movement. From the Lutheran World Federation to the World Communion of Reformed Churches, the Reformation traditions have seen a call to transformation as central to this commemoration. Luther and the Reformers were at the forefront of a movement which brought political, social, intellectual and economic transformation because of the power of its theological vision. The Reformers had a critique of power and a vision of humanness rooted in a vision of salvation which would simultaneously bring liberation and turmoil across the continent of Europe and beyond. Council for World Mission (CWM) also calls for transformation rooted in a vision of life in fullness through Christ.

The commemoration falls in the year when CWM is focusing on *Healing the Broken Body: Hope for Renewal*. We are reminded of these words of Luther:

This life therefore is not righteousness, but growth in righteousness, not health, but healing, not being but becoming, not rest but exercise. We are not yet what we shall be, but we are growing toward it, the process is not yet finished, but it is going on, this is not the end, but it is the road. All does not yet gleam in glory, but all is being purified.

~ Martin Luther "Defence of All the Articles."1521



This is a vision of humanness that is transformative. It recognises that we are always in the struggle and process of changing, healing and reforming. The task of the faithful is to persist in what brings healing and resist what brings destruction. CWM stands with this, as a movement devoted to partnership and mutuality in mission - not as an event, but as the lifestyle and life calling of all God's people. And with this, we have witnessed the renewal that came when churches threw off the ideologies of supremacy to rediscover each other in oneness in Christ.

We are also devoted to resisting the forces of empire, so we will not allow a nostalgic telling of this commemoration. Luther and the Reformers were co-opted by political forces in 16th century Europe and are deeply implicated in the rise of capitalism, which gives empire so much of its force even today. This is the era of an acceleration in the colonial expansionism of European nations as they entered into competition for markets and territories. It spurred the transatlantic slave trade and the developing of an alliance between Christianity, empire and white supremacy, whose legacies we are still living with today.

CWM is a fruit of all of these complexities and complicities. The London Missionary Society began with a vision of salvation; and in our generation we have added the critical dimension of liberation. The world, indeed the entire earth itself, longs for healing and wholeness in the midst of an economy which rewards one percent of the world's population with 82 percent of the world's wealth, even when climate chaos threatens entire nations with drowning and life with mass extinction. God's people need renewal in a moment when communal, national and international politics

is driven by hatred and hostility to neighbours - be they migrants, women, people of colour, LGBTQI persons, Dalits, indigenous people or people with disabilities. Our bodies are broken in so many ways and places. But, we turn anew and again to the Spirit of Christ, in

whose renewing, healing presence is the beginnings of the process of transformation that CWM has experienced and is committed to extend.



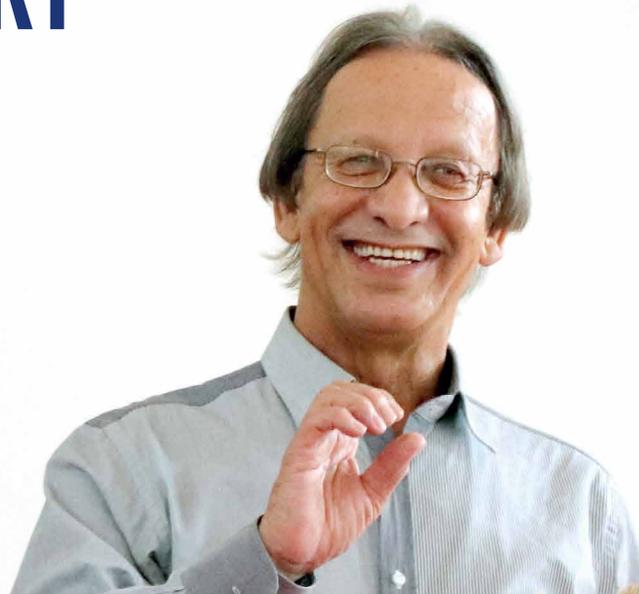
EMPOWERED AND EQUIPPED FOR RENEWAL

***CWM celebrated with Churches
of Christ in Malawi, who ordained
its first women ministers.***

In 2017, CWM continued its Global Mission Strategy for 2016-2019 with six identified themes that reflect pressing global issues affecting the world today. Based on these six themes, CWM spearheaded several strategic programme areas in which we examined the theological underpinnings and missiological implications of these issues for the mission of the church in context.

MISSION SUPPORT PROGRAMME

Bishop Augustine Joemath from the Moravian Church spoke during Bible Studies in places of colonial and racist violence in Capetown



The Mission Support Programme (MSP) sees CWM using its resources of people, money and ideas to assist a member church with its mission programme. Significantly, the programme seeks to support member-church initiatives that enable them to engage in mission, critically evaluate their own mission (programmes), and to have a better understanding of effective mission models and the principles of human resource development for mission engagement. Offering a multi-faceted yet holistic approach to mission, the MSP also creates opportunities and facilitates dialogue that aim to develop a shared understanding of missional congregations and life-affirming communities. In 2017, CWM facilitated the disbursement of five MSP grants, totalling GBP1,045,145.

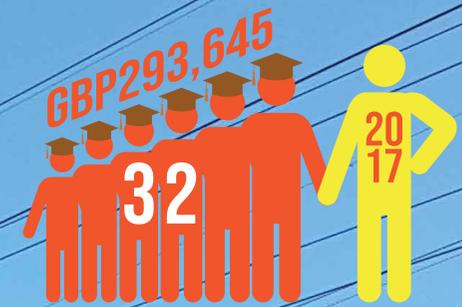
▲ CWM staff assistance from Mission Secretaries in the regional and global office. This includes help with Mission and Capacity audits and Mission Consultants as well as assistance with applications and advice on monitoring and evaluation;

- ▲ Members Mission Forums and Regional Assemblies, which offer member churches an opportunity to gather in their regional contexts to reflect on the mission challenges around them;
- ▲ sharing of ideas, through which churches with similar interests and concerns learn from each other and/or our ecumenical partners; and
- ▲ through *Hearing God's Cry* - CWM's initiative to offer a biblical and theological process for member churches which invites new mission thinking and practice. The programme is rooted in reflection on the contexts the churches serve and the presence of God amongst and beyond us. This process allows churches to explore and discern a reading of their own life and the life and context around them. Significantly, it explores what empire is in their setting, and identify those speaking out for God's vision of life in fullness.



5 MSP GRANTS TOTTALING GBP1,045,145 WERE DISBURSED IN 2017

CAPACITY DEVELOPMENT PROGRAMME



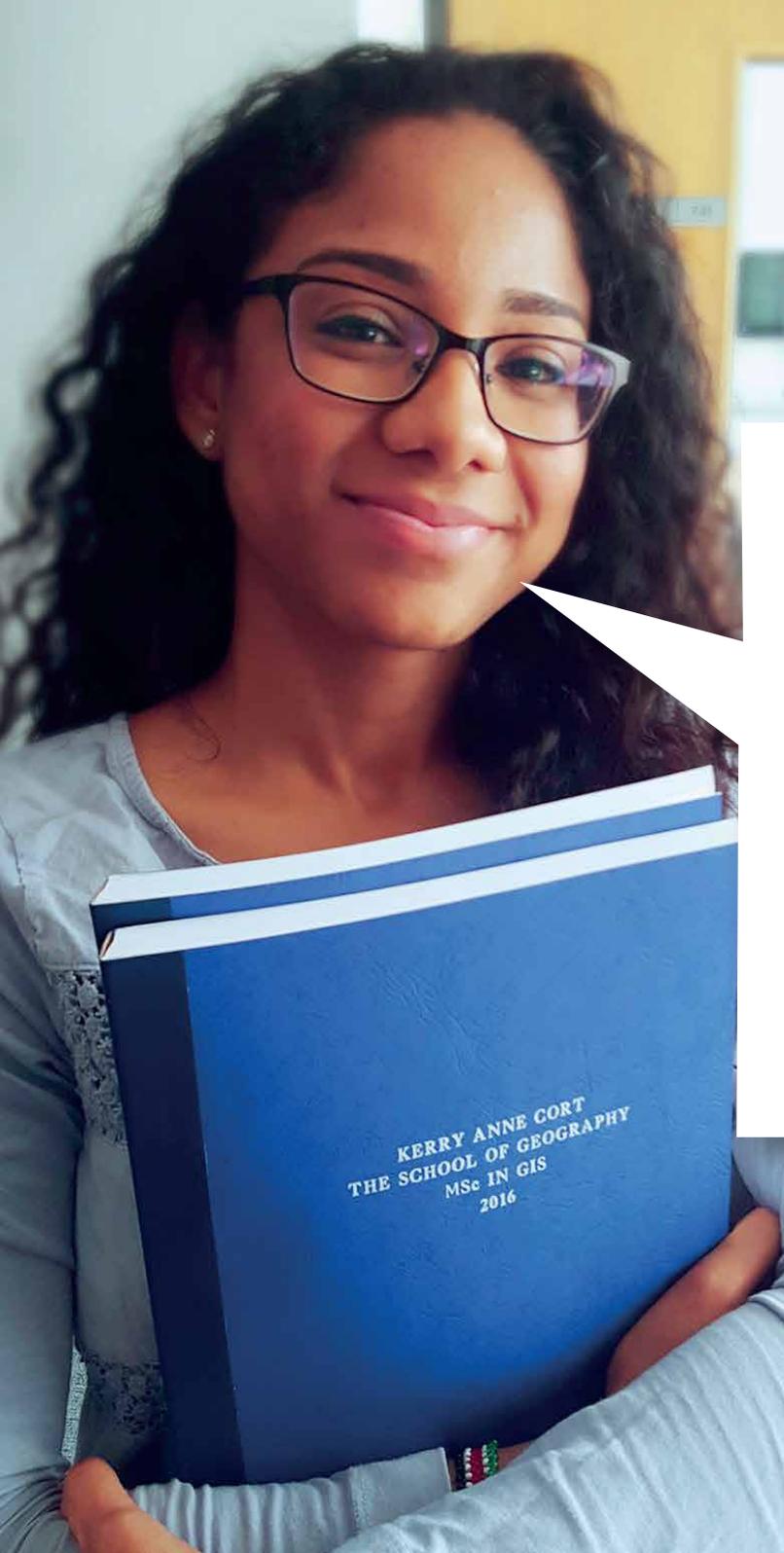
32 ACADEMIC ACCOMPANIMENT PROGRAMME GRANTS WERE AWARDED IN 2017, TOTALLING GBP293,645

Through the Capacity Development Programme (CDP), CWM supports capacity development efforts of churches and communities over time to fulfil their missional goals, and to invest in the churches' capacity for missions. In developing their mission strategies, member churches will need to be aware of their calling, and CWM's capacity programmes are aimed at supporting our members in doing this. Significantly, the CDP seeks to equip a new generation of informed and competent leaders in the church and society.

Covered under the broad umbrella of CDP are the following specific programmes:

- ▲ Member Church Initiatives (MCI) is specifically for member churches to offer opportunities to people engaged in mission to undertake short-term skills oriented training or learning from experiences.
- ▲ Academic Accompaniment Programme (AAP) helps to promote advanced learning, both short and long term, relevant to emerging challenges to mission of the church. Such opportunities are used by the member church to build up or upgrade a theological faculty; develop new leaders; or acquire specific skills for emerging challenges of mission.
- ▲ Special Academic Accompaniment Programme (SAAP) supports masters and doctorate programmes. It promotes academic excellence in theological education in partnership with selected renowned academic institutions.

Through the SAAP, CWM was proud to journey with Kerry Anne Cort from the Guyana Congregational Church in the Caribbean region, who through the programme was able to undertake a unique field of study applicable to her home country.



IN HER OWN WORDS...

"I was accepted to the University of Leeds and pursued the study of Geographical Information Systems (GIS), a computer mapping software tool for analysis that can be applied to environmental problems. Dealing with environmental issues and also developing my technical skills to address wider social issues and problems is my passion.

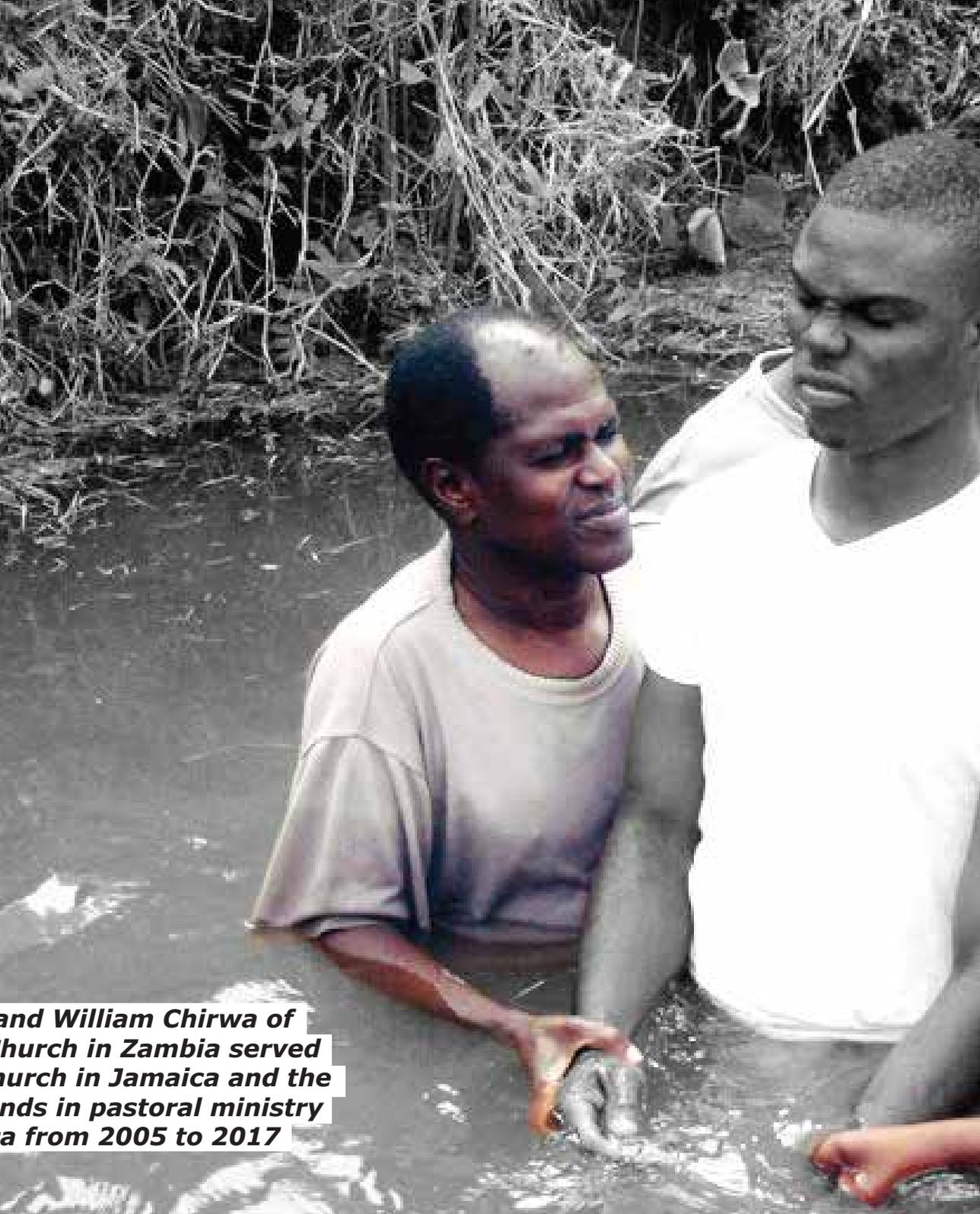
I passed my MSc. with distinction and was awarded the Emma Walton Prize across all the programmes within the School of Geography for the best graduating student. I was truly surprised by this because I thought my performance was just average throughout the term, given the extremely high standards of the UK system.

My research was also nominated by the University for the prestigious Royal Geographical Society (RGS) annual prize for the best post-graduate thesis submitted to Schools and Departments of Geography in the UK Universities for 2016. With the financial sponsorship CWM provided to pursue this postgraduate degree in GIS abroad, I have gained new perspectives in this field, its applications, as well as becoming an ambassador to carry forward this type of work within my home country. I can now develop and further my career path in the environmental field. In addition, the experiences of living abroad and working in such a highly-recognised institution has aided my personal development, confidence and expertise."

PARTNERS- IN-MISSION

Fundamental to CWM's vision and mission are two 'P's: partnership and people. Not only do we open doors for individuals to achieve and utilise their God-given talents, we also ensure these abilities, skills and knowledge are shared across member churches and the ecumenical community.

Partners-in-Mission (PIMs) offer their skills, gifts and experience to enrich the places they serve, as well as opening themselves to be enriched by their own encounters as they engage in a variety of services including pastoral ministry, theological education and community development.



Elizabeth and William Chirwa of the United Church in Zambia served the United Church in Jamaica and the Cayman Islands in pastoral ministry in Jamaica from 2005 to 2017



Significantly, every individual in this programme has something to offer and receive. This mutuality in mission is based on the principle of interdependence, and draws on the rich resources within the CWM family to dovetail back to our mission statement to where we are "called to partnership in Christ to mutually challenge, encourage and equip churches to share in God's mission".

As of end 2017, 23 partners in mission were committed and contributing to the receiving churches with their skills and knowledge.

LEADERSHIP FORMATION

Recognising the importance of raising the next generation for Christ, and that the young must receive fresh vision of what missional congregations look like, CWM has been investing in the equipping of young people for the ministry and mission of its member churches since 1981 through our Leadership Formation Programme. We affirm young people are not just beneficiaries but full participants and contributors in God's mission, and are vital to the ministry of Jesus, thus requiring the church to do likewise.

As part of our 40th year anniversary, CWM facilitated its first ever Global Youth Forum in Johannesburg that gathered over 100 young people from our member churches and the ecumenical community. With the theme 'Building Disciples in the Context of Empire: Re-imagining Church', the Forum provided a platform for young people within the partnership of churches to come together to grow, contribute and address the challenges Empire poses, and how God can use them to address this through mission.

Significantly, the Forum aimed to unpack how the next generation can be disciples in the midst of empire through three sub-themes of

addressing empire, growing as a disciple and re-imagining church.

2017 saw us reach another first with our young women's training programme held in the Pacific region in November.



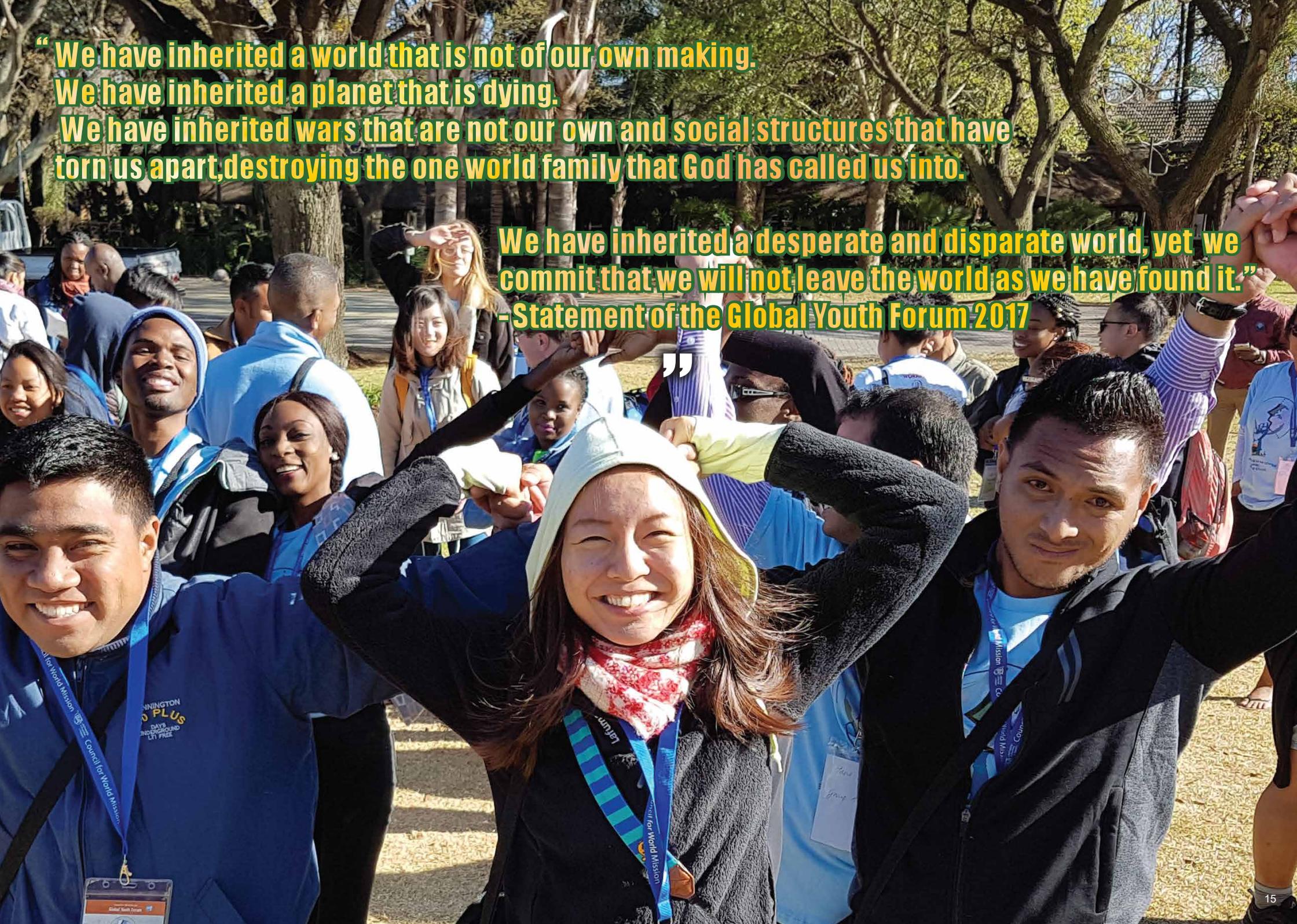
104 YOUTHS ATTENDED THE CWM GLOBAL YOUTH FORUM



**“ We have inherited a world that is not of our own making.
We have inherited a planet that is dying.
We have inherited wars that are not our own and social structures that have
torn us apart, destroying the one world family that God has called us into.**

**We have inherited a desperate and disparate world, yet we
commit that we will not leave the world as we have found it.”
-Statement of the Global Youth Forum 2017**

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Training-in-Mission (TIM), Face-to Face (F2F), Young Women's Leadership Development and Youth Initiatives are our other programmes aimed to positively influence a new generation of leaders for the advancement of God's transformative mission. We achieve this through learning experiences, training and resource sharing.

Training-in-Mission (TIM) programme is part of CWM's efforts to develop capacities of our member churches, while concurrently enhancing the scope for the church's public witness. This is done by carving out a niche of enabling and empowering young people to explore and be witnesses as disciples of Jesus Christ, while adhering to CWM's theology statement of mission in the context of empire. In 2017, 10 to 12 young people from the churches and ecumenical partners came together for seven months of intensive mission training in both

'Graveyard of life jackets' laid out as an installation outside London's Parliament Square, symbolising the life threatening dangers faced by refugees fleeing to Europe



theory and practice. Based on an action-reflection model of learning, the training involved classes, exposure visits, projects and hands-on work in various contexts.

Another flagship programme - Face-to-Face (F2F), was also well received by the young. An intense theological and sociological experience, participants are challenged to engage with the realities of how the fullness of life is being denied to a large majority of the world's population. The programme seeks to help them grapple with and engage in pressing global issues affecting individuals, societies and nations today. By exposing participants to a context other than their own, the programme hopes to stimulate theological reflection and instill sensitivity to other cultures. Three F2F programmes were held in 2017 in which 20 participants from 10 member churches immersed themselves in theological reflection and learnt how to engage and move others to engage in mission.

DISCERNMENT AND RADICAL ENGAGEMENT

CWM's Discernment and Radical Engagement (DARE) initiative helps the church in its public witness through facilitating listening and discernment opportunities. This leads to missional responses to address current life-denying issues and socioeconomic problems. Programmes under DARE include Global Theological Conferences, Oikotree and the development of contextual Bible study material.

In 2017, Thailand's capital of Bangkok was host to CWM's first DARE Global Forum that saw 70 participants, including participants from 12 CWM member churches, in attendance. The objective of the forum was to provide platforms for scholars and activists from different parts of the world to congregate, present and engage each other's views in a creative and just manner. Besides receiving radical insights and new perspectives, the forum aimed to help participants grow in discernment and have radical engagement with local communities.



“The imperial world in which the church is called to a new mission today is a world in a great and terrible upheaval. It is not a world created by God.

It is a world of... the chaos before the Spirit of God made her presence felt; a world so flooded by violence that even the birds cannot find a place to rest their feet.”

- Dr. Allan Boesak

The key thrust of the forum was to discern and engage the call of the church in the context of contemporary empire – which was defined as the amalgamation of global forces pooling their economic, military, political, religious and cultural powers in unprecedented and frightening ways. Its purpose is domination, subjugation and the further concentration of wealth and power in the hands of a few.

At the forum, the participants - mainly scholars and practitioners from thirty-five countries - examined varying issues of empire in relation to scripture, land, people, body, religion and power. The forum ended with the calling on religious communities and the academy to not just challenge various manifestations of empire, but also to ‘own the issue’ by bringing their talents, skills and resources. It also stressed that mission today must invariably include resistance to empire.



70 PARTICIPANTS, INCLUDING PARTICIPANTS FROM 12 CWM MEMBER CHURCHES ATTENDED THE DARE GLOBAL FORUM IN BANGKOK

CUTTING EDGE MISSION INITIATIVES

Engaging and facilitating churches to discern and identify emerging mission issues to better develop an appropriate action and response is part of CWM's Cutting Edge Mission Initiatives (CEMI). One such programme that has gained traction is the New International Financial and Economic Architecture (NIFEA).

For the past three years, CWM has been facilitating a series of colloquia in each region focusing on the Economy of Life in pursuit of alternative ways on achieving fullness of life in the midst of debilitating and death-dealing neoliberal economic globalisation. The colloquia enabled participants to:

- ▲ understand the problems and consider solutions to areas identified in their home context;
- ▲ share what they identified as an area of action; and
- ▲ agree on ways to implement alternatives.

Although the NIFEA colloquia process has been enriching and productive, CWM continues to push for the ongoing theological education of church leaders, Christians and young theologians on the theology of Economy of Life.





In 2013, CWM - together with the World Council of Churches, World Communion of Reformed Churches and the Lutheran World Federation - led the Ecumenical Panel on a NIFEA. Composed of 13 experts from the finance, economics, sociology and theology sectors, the panel's mandate was to develop an advocacy plan to "build a world that better resembles God's true kingdom". A second meeting was held in January 2014, followed by a report titled, "Economy of Life for All Now: An Ecumenical Action Plan for a New International Financial and Economic Architecture". The ecumenical collective meets again in April 2018 at the 3rd United Nations Financing for Development Forum in New York.

Looking ahead, CWM plans to set up a Theological Education Team of Life. This will help church institutions prepare and be better equipped to understand and address the issue.





OUR JOURNEY OF FAITH, OUR MESSAGE OF HOPE: CWM'S 40TH ANNIVERSARY

In June, CWM celebrated 40 years of God's blessing and providence with an opening celebratory thanksgiving service held in Singapore. We marked this milestone by recalling God's unchanging faithfulness, and re-dedicating ourselves together with our member churches to listening and responding to the changing context of global missions.

Kicking off in June, we launched a year-long commemoration with various programmes and activities on both global and regional levels. Pulpit exchanges were held on CWM Sunday in July, where CWM directors and trustees crossed regions to speak in member churches and to join them in celebrating CWM's 40th anniversary. A 365-day devotional book was produced as part of the celebrations and distributed to all member churches. Thanksgiving services were also held in some regions as part of the Members Mission Forums.



MEMBER CHURCH ENGAGEMENT MEMBERS MISSION FORUMS

In 2017, our Members Mission Forum (MMF) was held in each region for member churches to gather and connect with CWM directors, trustees and staff. Besides allowing attendees to identify common mission initiatives and opportunities for solidarity and engagement, the forums served as a platform to read the context, reflect theologically and discern the missiological implications of such contextual reading for member churches and CWM as a whole.



MMF South Asia, India



MMF Africa, Zimbabwe



MMF Europe, England



MMF Pacific, Fiji

GENERAL SECRETARIES' CONFERENCE



**17th century
Congregational chapel
at Maesyronnen, Wales**



In September, CWM facilitated the meeting of General Secretaries and Chief Administration Officers of our member churches in Cardiff, Wales. It was jointly hosted by our two member churches in Wales - the Union of Welsh Independents (UWI) and the Presbyterian Church of Wales (PCW).

The event was a divine opportunity for the General Secretaries to come away from the daily routine of ministry to refresh and rejuvenate themselves for the task at hand. The Bible studies, focusing on language as a tool of empire and ways in which the Bible honours women in striking contrast to how the Bible is used to oppress women, were insightful, provocative and radical. These studies were set within the framework of worship, led by local pastors, and were deeply enriched by the great Christian hymns for which Wales is well known.

At the conference, Reverend Darchonhaia Darnei, the CWM Moderator, called the General Secretaries to consider:

- ▲ the need to balance support for local mission on the ground with the call to be a prophetic voice on the global scene;
- ▲ the importance of evangelism as the church's primary calling- noting the need to be faithful in living out this calling within the context of empire;

▲ directional discernment for 2020 and beyond, reminding them of the present strategy, and the need to discern where God is leading us into the future, and

▲ the need to review members' financial commitment to CWM, embodying the Acts of the Apostles' principle of "giving according to means and receiving according to needs".

Commenting on the discernment towards developing the 2020 and beyond strategy for CWM, the General Secretaries once again embraced and affirmed several issues affecting current and future generations. From climate change and the ageing population, to refugee movement and global terrorism, the assembly acknowledged that these issues remain top priority for CWM and our member churches, and affirmed each other's continual efforts in engaging and confronting these agents of destruction that seek to deny humanity fullness of life.

Besides calling for Bible study resources to better empower the role of women in the church, the General Secretaries also called for further reflection on the Members Mission Forum to see how it can help focus member churches' concerns in conversation with the wider vision of CWM.

ANNUAL MEMBERS' MEETING

On 5 to 7 June 2017, CWM held its first Annual Members' Meeting under a new governance structure in place that saw the role of CWM's Directors being separated from that of its Council Members for the first time. Held in Singapore, the meeting had authorised representatives from CWM's member churches gather in a different capacity from that of the Board of Directors. This move stemmed from the landmark decision made at the fifth Council Meeting of the Board of Directors held in 2015 in Montego Bay, Jamaica.

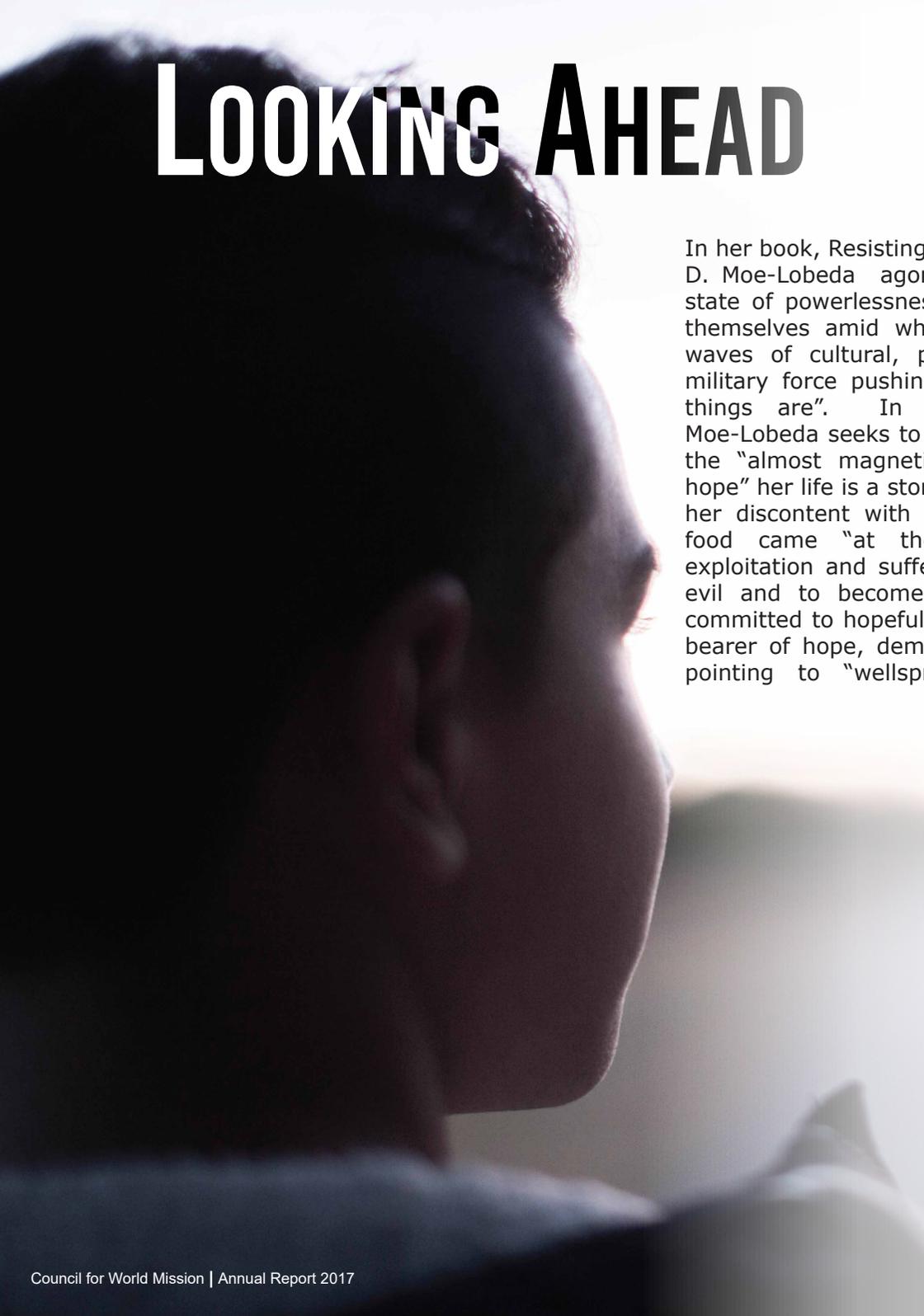
Besides providing an opportunity for our member churches to connect, it was also an occasion for celebration and sharing of their life and witness in the various contexts of ministry.

Significantly, it was a platform for the Board of Directors to report on its stewardship for the year in review, and to update representatives from member churches on the life and ministry of CWM by its Secretariat. Member church representatives also received the audited financial statements, appointed auditors for the ensuing year and discussed any other business in line with constitutional requirements.





***Celebration of
CWM's 40th anniversary
at Amazing Grace Presbyterian Church
that took place on 4th June before the
Annual Members' Meeting***



LOOKING AHEAD

In her book, *Resisting Structural Evil*, Cynthia D. Moe-Lobeda agonises over the seeming state of powerlessness in which people find themselves amid what she calls the “tidal waves of cultural, political, economic and military force pushing to maintain the way things are”. In quoting Octavio Paz, Moe-Lobeda seeks to emphasise that despite the “almost magnetic power for depleting hope” her life is a story of resistance in which her discontent with the discovery that her food came “at the expense of brutal exploitation and suffering”, led her to resist evil and to become part of a movement committed to hopeful actions, to becoming a bearer of hope, demonstrating courage and pointing to “wellsprings of hope within

Christianity” that may serve as “moral and spiritual resources” for those who would dare to join the struggle.

CWM, being fully aware of the power of the church as evident in the role it has played to change the course of history for the better, is fully committed to working with churches in developing missional responses to emerging issues experienced today. We remain steadfast and undaunted in our multi-faceted efforts to disrupt the status quo – where we forge ahead to explore new relevant avenues and ecumenical collaborations to engage and challenge the many faces of empire that devastate and oppress humanity.

We are well positioned to lead at such a time as this, working in partnerships across the globe, and leveraging the wealth of resources held therein. In working towards this mission agenda, CWM has organised itself to advance into the future by:

- ▲ Intentionally focussing on our member churches, and their contexts, in our mission engagement;
- ▲ strengthening strategic ecumenical partnerships; and
- ▲ developing mission-conscious team with a commitment to the values, vision, mission and priorities of CWM.

2017 has been a fruitful and fulfilling year for CWM, and we will capitalise on this forward momentum by continually spearheading initiatives and opportunities for mission engagement.

Some of our highlights in our 2018 action plan will include:

1. The 2nd and 3rd Hearings on the *Legacies of Slavery* in January, Ghana and in June, USA. Through these hearings, CWM seeks to assess its own story and complicity with the systems of slavery, and also contributions to the struggle against it. The hearings seek to better understand the urgency of racial justice and the issues which intersect with it; to find ways to advocate reparation with its member churches; and to discover anti-imperial models of Christian mission in today's world.



2. Six Regional Assemblies that will bring together all our member churches in their respective regions between February and May.



3. The 3rd meeting of the ecumenical panel on the New International and Financial Economic Architecture (NIFEA) in April, New York. Leaders from the Council for World Mission (CWM), World Council of Churches (WCC), World Communion of Reformed Churches (WCRC) and Lutheran World Federation (LWF) together with members of the Roman Catholic faith and civil society experts will come together to seek, analyse the signs of the times for the economy and the earth, and identify emerging and persisting elements of economic and climate injustice and the key issues ahead. They will also aim to set up a process to update the existing NIFEA Plan, especially the priority actions, in response to current economic, political, social and ecological contexts and the findings so far. The meeting also seeks to strategise new actions and partnerships as the members advocate the analysis and transformation of NIFEA.



4. The 2nd Discernment and Radical Engagement (DARE) Global Forum in May, Mexico. Held annually, these forums provide platforms for scholars of different disciplines and activists in different fields, from different parts of the world, to congregate, present and share their views with the aim of influencing the discourse on theology, scholarship, church and global leadership.



5. Our CWM Annual Members' Meeting will be held in June, India.



CORPORATE GOVERNANCE

BOARD OF DIRECTORS

The 2016 General Assembly of Council for World Mission Ltd elected a slate of 12 Board Members on Wednesday June 22, 2016 in accordance with the new governance structure for the organization. Pursuant to Singapore law, Mr Lo Chee Wen was appointed by the Board as CWM's Singapore Director.

The elected board members representing all of the regions of CWM are:

AFRICA

Rev Mukondeleli Edward Ramulondi
Ms Boitshoko Dudu Molathegi

EAST ASIA

Pastor Ng Ka Chung Janet
Rev Byun Chang Bae

CARIBBEAN

Mr Delon Adrian Grandison
Mrs Rose Althea Wedderburn

SOUTH ASIA

Rev Darchonhaia Darnei - Moderator
Dr (Mrs) Elizabeth John Zachariah

EUROPE

Mr John George Ellis - Treasurer
Rev Barbara Jean Bridges

PACIFIC

Rev Tafue Lusama
Mrs Jennifer Joy Flett

SINGAPORE

Mr Lo Chee Wen

BOARD OF TRUSTEES COUNCIL FOR WORLD MISSION (UK)

At the 2016 Assembly, six new trustees for Council for World Mission UK were also appointed, with four from the Board of Directors of Council for World Mission Ltd, and two independent trustees.

The new trustees assumed office on June 25, 2016.

CHAIRPERSON

Rev Mukondeleli Edward Ramulondi

MEMBERS

Mrs Rose Althea Wedderburn
Dr (Mrs) Elizabeth John Zachariah
Mrs Jennifer Joy Flett

INDEPENDENT MEMBERS

Dr Victor Wan Chi Hsu
Rev Thomas Jeffrey Williams

LEGAL AND ADMINISTRATIVE DETAILS

COUNCIL FOR WORLD MISSION LTD

COMPANY NUMBER

201206146Z

REGISTERED CHARITY

Approved as a Charity (Conferred as International Charitable Organisation) on 11 June 2013

PRINCIPAL AND REGISTERED OFFICE

3 Anson Road #07-01, Springleaf Tower, Singapore 079909

OFFICE ADDRESS

114 Lavender Street, #12-01, CT Hub 2, Singapore 338729

GOVERNING INSTRUMENT

Council for World Mission Ltd. was registered as a public company limited by guarantee under the provisions of the Singapore Companies Act, on 12 March 2012 under Company Registration Number: 201206146Z

Its governing document is the Memorandum and Articles of Association as amended by special resolutions dated 9 April 2012; 30 November 2012; 15 May 2013; 27 May 2016; and 23 June 2017

AUDITORS

Baker Tilly TFW LLP, 600 North Bridge Road, #05-01 Parkview Square, Singapore 188778

BANKERS

The Development Bank of Singapore Limited
12 Marina Boulevard, Marina Bay Financial Centre,
Tower 3, Singapore 188778

SOLICITORS

Goodwins Law Corporation, No. 3 Anson Road,
#07-01 Springleaf Tower, Singapore 079909

COMPANY SECRETARY

Ms Pauline Ang Hooi Yeong

COUNCIL FOR WORLD MISSION (UK)

REGISTERED CHARITY NUMBER

1097842

COMPANY NUMBER

4758640

REGISTERED OFFICE

BWB Secretarial Limited, 10 Queen Street Place, London EC4R 1BE

OFFICE ADDRESS

Ipalo House, 32-34 Great Peter Street, London SW1P 2DB

AUDITORS

MHA MacIntyre Hudson LLP, New Bridge Street House,
30 - 34 New Bridge Street, London, EC 4V 6BJ

BANKERS

Royal Bank of Scotland, Victoria, London SW 1E 6RA
HSBC, The Peak, 333 Vauxhall Bridge Road, Victoria, London SW1V 1EJ

INVESTMENT ADVISORS

Cambridge Associates Limited, 80 Victoria Street, Cardinal Place,
London SW1E 5JL

SOLICITORS

Bates Wells & Braithwaite LLP, 10 Queen Street Place, London
EC 4R 1BE

THE SECRETARIAT

The day to day running of the charity is in the hands of the Secretariat, headed by the General Secretary (who is the Chief Executive Officer) and the Management team. They, along with programme and administrative staff, are responsible for implementing the policy decisions of the Board of Directors.

GENERAL SECRETARY

Rev Dr Collin Cowan

DEPUTY GENERAL SECRETARY, FINANCE AND ADMINISTRATION

Ms Veronica Chua

DEPUTY GENERAL SECRETARY, PROGRAMME

Dr Yvonne Dawkins

MISSION SECRETARY, RESEARCH AND CAPACITY DEVELOPMENT

Mr Sudipta Singh

MISSION SECRETARY, MISSION DEVELOPMENT

Rev Dr Peter Cruchley

MISSION SECRETARY, EAST & SOUTH ASIA

Rev Julie Sim

MISSION SECRETARY, EUROPE

Rev Wayne Hawkins

MISSION SECRETARY, AFRICA

Rev Sindiso Jele

MISSION SECRETARY, PACIFIC

Rev Cliff Bird

MISSION SECRETARY, CARIBBEAN

Mrs Karen Francis

A group of approximately 20 people of various ethnicities and ages are standing in a circle, holding hands. They are in a bright, modern room with large windows in the background. The text is overlaid on the image.

**TO ALL OUR PARTNERS
AND CO-LABOURERS IN CHRIST**

**THANK YOU FOR JOURNEYING
WITH US TO BRING
THE MESSAGE OF
HOPE.**

FINANCIALS

FINANCIAL YEAR 2017 AT A GLANCE

Extracts from Consolidated Statement of Financial Activities and Other Comprehensive Income

Financial Year 2017 saw a net increase of £10.49m in fund size, bringing total funds to £179.36m (inclusive of restricted funds) as of 31 December 2017. This increase was due mainly to increase in value of the investment portfolio in 2017 which is due to market valuation. Investment returns of portfolio (excluding restricted funds) for 2017 was at 11% before adjustment for inflation.

CWM's portfolio, excluding restricted funds, achieved a real return of 8.3% (after deducting UK's inflation of 2.7%). The substantial part of the high returns was driven by positive market rallies which may not be sustainable in the long run. Since the inception of the diversified investment structure in 2004, the portfolio had earned annualized real return of 4.1% (3.9% in 2016) at the end of 2017.

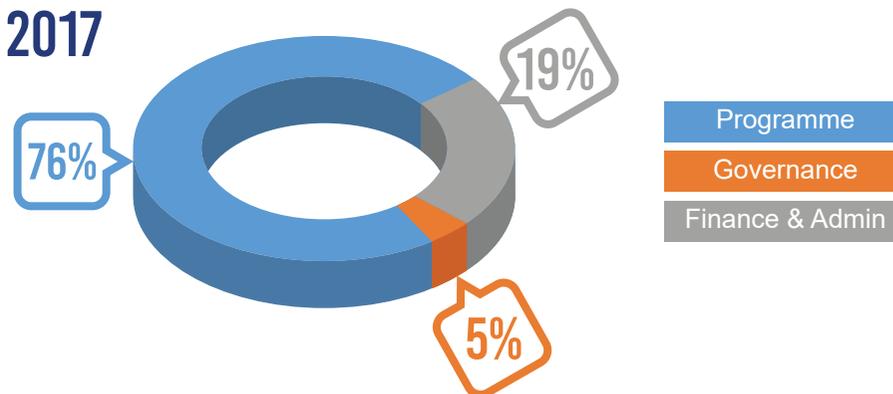
Total income, including gain on investments, amounted to £18.4m (2016: £20.0m) as reflected below:

	Unrestricted fund £	Restricted fund £	Endowment fund £	Total 2017 £	Total 2016 £
Investment gain and income	17,516,015	174,200	689,937	18,380,152	20,009,254
Voluntary income	204,729	-	-	204,729	465,671
Other income	(92,064)	-	-	(92,064)	2,153,393

The lower total income was due mainly to (a) lower gain on investments compared to 2016; and (b) foreign exchange differences included in other income.

Total resource expended for the financial year 2017 stood at £8m (2016: £7.4m). The increase in expenditure was due to more programmes being undertaken in 2017 compared to 2016 when fewer programmes were conducted because of the quadrennial assembly. A breakdown of expenditure for 2017 is appended below:

COMPOSITION OF EXPENDITURE FOR 2017



BALANCE SHEET AS AT 31 DECEMBER 2017

	Group	
	2017 £'000	2016 £'000
Non-current assets		
Investment in a subsidiary	-*	-*
Property, plant and equipment	6,876	2,219
Investment properties	2,775	2,745
Investments	167,555	153,130
Other receivables, deposits and prepayment	535	854
	177,741	158,948
Current assets		
Other receivables, deposits and prepayments	1,305	2,632
Amount due from subsidiary	-	-
Current investments	2,543	6,758
Cash at bank and on hand	1,400	3,719
	5,248	13,108
Total assets	182,989	172,057
Non-current liability		
Other payables	1,382	731
Current liabilities		
Other payables	2,242	2,452
Amount due to a subsidiary	-	-
	2,242	2,452
Total liabilities	3,624	3,183
Net assets	179,365	168,874
Funds		
Endowment funds	7,232	6,647
Restricted funds	734	697
Unrestricted funds		
- General Funds	162,605	151,560
- Revaluation reserve	725	725
- Designated funds	8,069	9,245
Total unrestricted funds	171,399	161,530
Total funds	179,365	168,874
* Amount less than £1		

Caribbean Region

1. Guyana Congregational Union
2. United Church in Jamaica and The Cayman Islands

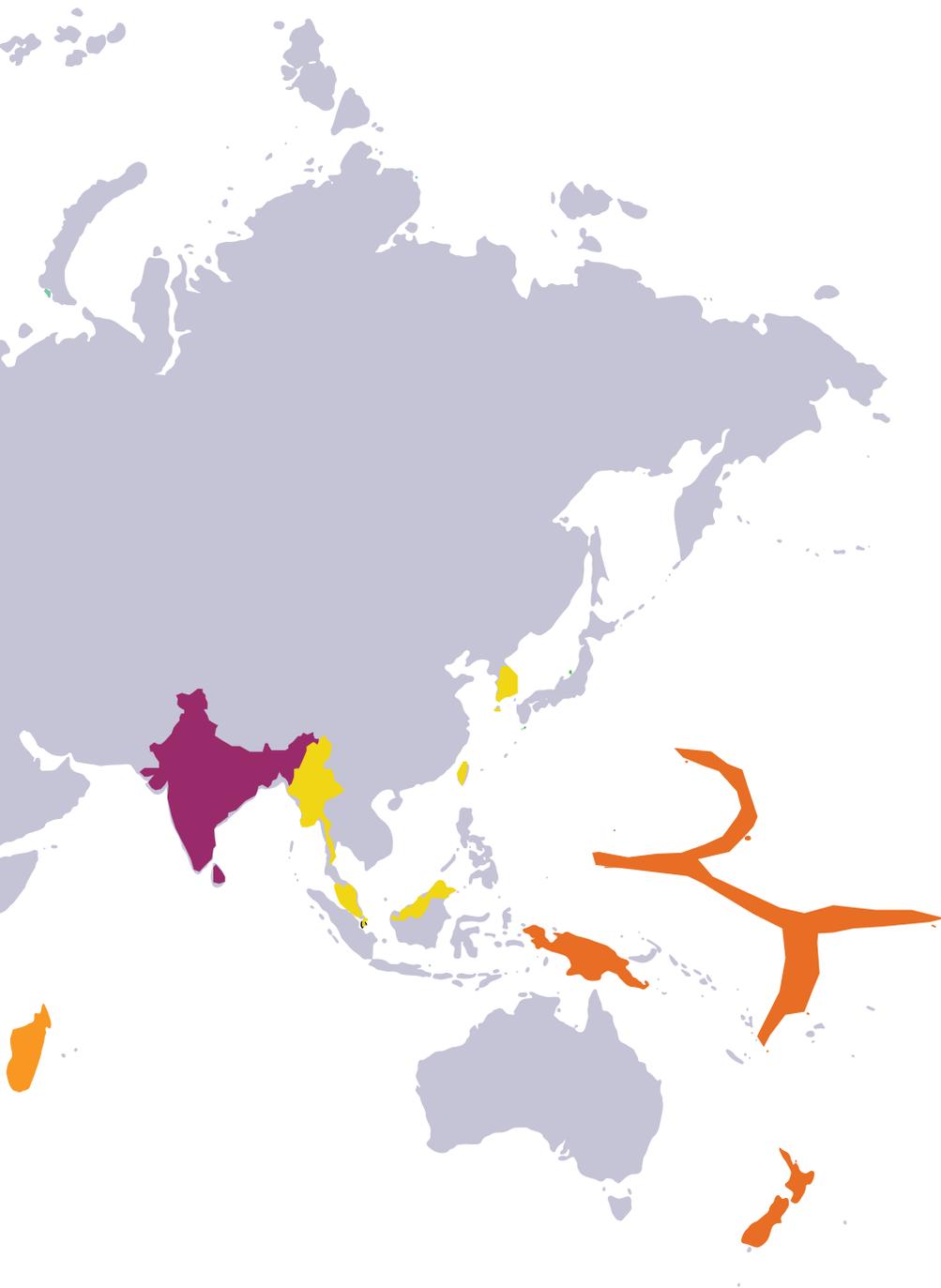
Europe Region

1. Congregational Federation
2. Protestant Church in the Netherlands
3. Presbyterian Church of Wales
4. United Reformed Church
5. Union of Welsh Independents

African Region

1. Churches of Christ in Malawi
2. Church of Jesus Christ in Madagascar
3. United Congregational Church of Southern Africa
4. United Church of Zambia
5. Uniting Presbyterian Church in Southern Africa





South Asia Region

1. Church of North India
2. Church of Bangladesh
3. Church of South India
4. Presbyterian Church of India

East Asia Region

1. Gereja Presbyterian Malaysia
2. Hong Kong Council of the Church of Christ in China
3. Presbyterian Church of Korea
4. Presbyterian Church of Myanmar
5. Presbyterian Church in Singapore
6. Presbyterian Church in Taiwan

Pacific Region

1. Congregational Christian Church in American Samoa
2. Congregational Christian Church in Samoa
3. Congregational Union of New Zealand
4. Ekalesia Kelisiano Tuvalu
5. Kiribati Uniting Church
6. Maohi Protestant Church
7. Nauru Congregational Church
8. Presbyterian Church of Aotearoa New Zealand
9. United Church in Papua New Guinea
10. United Church in the Soloman Islands



한
의회
Resolution of
Slavery Issue



a partnership
of churches
in mission

Council for World Mission Ltd

114 Lavender Street, #12-01 CT Hub 2, Singapore 338729

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Email: council@cwmission.org

Website: www.cwmission.org

Company limited by guarantee.

Registered in Singapore Unique Entity Number 201206146Z