# **HEALING:**HOPE IN ACTION

Council for World Mission
Annual Report 2016





Council for World Mission (CWM) is a worldwide partnership of Christian churches. The 32 member churches are committed to sharing their resources of money, people, skills and insights globally to carry out God's mission locally. CWM was created in 1977 and incorporates the London Missionary Society (1795), The Commonwealth Missionary Society (1836) and the (English) Presbyterian Board of Mission (1847).

# OUR VISION "Fullness of life through Christ for all creation."

(based on John 10:10)

# **OUR MISSION**

"Called to partnership in
Christ to mutually challenge,
encourage, and equip
member churches to share
in God's mission."

This means interpreting God's mission within the context of a groaning creation where people hurt and hope, engaging in God's mission in partnership with others, building capacity for God's mission.

# **OUR PRINCIPLES**

- Relentlessly pursue justice
- Listen with respect
- Facilitate mutual hospitality & a welcoming spirit
- Speak truth in love
- Live in community with all God's creation
- Mutual accountability
- Affirm each person's humanity

# **OUR STRATEGY**

CWM is well placed to live out hope and develop life-affirming communities throughout its global members:

- 21.5 million Christians in forty countries
- Over 50,000 local congregations
- 32 member churches
- Partners committed to the same mission of discernment and engagement

# The General Secretary's Message

We are pleased to present the 2016 annual report, highlighting aspects of our stewardship over the year in review and pointing to the path ahead.

Council for World Mission (CWM) is committed to reading the signs of the time, discerning the plan of God in light of such reading and addressing social issues as a missional response. CWM works through its thirty-two member churches, in over forty countries around the world, and in partnership with the ecumenical fraternity, in diverse communities and social contexts around the globe. The diversity of contexts provides CWM with an opportunity to explore the meaning and content of God's mission and, guided by hope and faith in the God of life, to engage with that mission to the end that all creation may experience life in fullness. The complexities and contradictions of life call us. as an organisation, to the awareness of our own contribution and complicity to life-killing and death-dealing forces; and challenges us to re-examine and critique our activities and choices in light of this discovery. We remain committed to doing mission in the context of empire, but ever so mindful that we are, and need to remain, a confessing community.

2016 was our Assembly year, a time when the thirty-two member churches and our partners came together to celebrate our common calling in Christ and our common witness to God's love as demonstrated in Jesus of Nazareth. Jesus confronted power, challenged systems of oppression and committed his life to God's life-giving mission, even to the point of death on a cross. At that Assembly, we reaffirmed that the 21.5 million Christians, spread out across over 50,000 local communities, must remain resolute in the struggle for life. In 2016, CWM chose as its theme 'Healing: Hope in Action'. We contended that in a world marred



by brokenness, where creation groans and hope fades, the prayer for healing and the commitment to engage in hopeful actions represent a disposition of restlessness and a determination to be vessels in God's hands to restore the breaches and become part of the life-giving alternative.

Through the various activities of the year, CWM was able to have a positive impact on the social landscape, as the account of our programme will show. Our engagement through member churches and our joint actions of hope led to some life-transforming activities, such as a series of colloquia on the economy of life. The Colloquia targeted all the regions of CWM, exposing them to the failures of the present globalised economic paradigm and the need for alternatives marked by just financial structures and life-giving economies. I had the privilege of joining the World Communion of Reformed Churches in a visit to the Korean Christian Federation in the Republic of North Korea and participated in promising conversations, at various levels of the society, in pursuit of the peaceful reunification of both North and South Korea. My visit with the President of the Republic of Guyana allowed for conversation around a green economy, and in Kiribati, the issue of climate justice was high on the agenda in my conversation with the President of that country. These are examples of CWM's involvement in the search for healing and its commitment to a solution-oriented approach to the problems of our time. Hope is the prevailing watchword for us, and we pray that the God of hope will assist us in the fragile moments of our struggle to live out this hope.

The theme of healing and hope will remain our focus through to 2019, at which point we will discern the leading of the Spirit for the period 2020 and beyond. That which continues to be non-negotiable is that CWM cannot sit by idly while God's creation wastes away. As so rightly stated by the joint panel on a New International Financial and Economic Architecture, "An economy of life for now" is an urgent cry and CWM is committed to being part of the leadership to this realisation.

May God grant us the capacity to remain hopeful in our engagement and to believe that healing is on its way.

Rev. Dr. Collin I. Cowan
General Secretary

# **Our Programme Areas**



# **What We Do**



# Healing: Hope in Action CWM's Quadrennial Assembly

# CWM Assembly 2016, 17-24 June 2016 Jeju Island South Korea

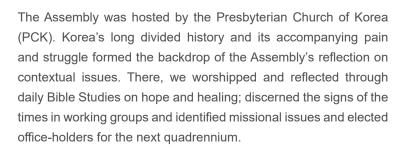
The Assembly gathered over 250 people exploring the urgent pain of the various contexts in the six regions where our work is located.

The 2016 Assembly theme takes us to the heart of the Gospel and the biblical witness of the transforming presence of God amongst us in a world that is broken and in need of God's redemption. Our message is one of hope, healing, liberation and transformation of all life, life in all forms, complexities and ways. The Church is called to lift up hope for God's redemption amidst a world whose realities and systems mean pain and in which injustice flourishes at the hands of violent systems, ideologies and movements. In partnership with Christ, Christians must speak out against the Imperial powers and forces of death and assert that there can be neither hope nor healing at the hands of empire.









# **Gangjeong Village**

The Assembly gathered at the Jeju Peace Park. This stands amidst the mass graves of those whose aspiration for self-determination was met with bloody and brutal denial at the hands of their own national forces and their allies. The politics of Empire remain in power today with the construction of the Gangjeong Village Naval Base despite strong local and international protests.

The April 4, 1948 uprising and the Gangjeong Village Naval Base left scars on the Jeju people. As an expression of a community that maintains its pursuit of a future of hope and peace, Gangjeong Village, which has become a site for the South Korea naval base, touched the hearts of many CWM visitors. The opportunity to meet and hear from a community that has placed resistance to forces of empire at the heart of their purpose for existence provided a stark connection to the lessons of the past exhibited at the Peace Park.



# **The Butterfly Fund**

PCK presented the divided context of Korea through the prophetic testimonies of the separated families of the Korean war and the *Halmoni*, women forced into sex slavery by the Japanese in the Second World War. These stories of pain became stories of hope. The *Halmoni* support female victims of sexual violence around the world through their 'Butterfly Fund'. Their story of anguish and pain, has been transformed into hope by their acts of healing in action. A good will offering was collected at the end of the Assembly to support this important work of healing in action.

# **Palestine**

CWM has identified the Palestinian conflict as an area of its solidarity work. Palestine's struggle against occupation; the historic and current experience of marginalised communities worldwide; the experience of hate crimes because of perceived difference and the pain of earth itself amid climate change, were among the



issues the Assembly explored. Each of these issues are interconnected in the web of exploitation of Empire.

Rev Dr Mitri Raheb's subtheme exposition

put perspective on the Israeli-Palestinian conflict and search for peace.

We declared healing as part of collective engagement because the Word became flesh to reconcile and heal the wounded.





The Assembly's exploration of healing moved us beyond merely seeking to bring comfort to the situations of pain but to actively seeking transformation and an alternative world order. We actively explored a change to our systems and structures, values and practices because people, communities and the earth are broken. In seeking such change, the church needs to listen to the cries of those who hurt, especially those who experience pain because of the church's collusion with exploitative systems in the face of Empire.

The Assembly reaffirmed the commitment to working with member churches and other partners to discern and act in ways that bring focus and energy to the healing of the broken body. They affirmed that:

 Healing as the missionary mandate given to us by Christ and committing to a vision of healing, marked by change to the life-denying social order and care for those who hurt.



- The urgency for advocacy alongside the victims of Empire and the need to confront the conspiracy of silence.
- The need to act in solidarity with those who have the courage to speak their pain and to work in partnership with the ecumenical community, people's liberation movements and the wounded in proclaiming the Resurrected Christ amidst Empire.
- Our counter-cultural calling to dismantle divisive walls and pursue a vision of peace by challenging all theologies, ideologies and narratives that do not contribute to fullness of life for all creation; and to contribute to an alternative way of thinking and being.



In her address, **Dr Heidi Hadsell,** the keynote speaker expounded on the Assembly theme by presenting Christian responses to three factors that undergird principles shaping our world and challenge the Christian narrative:

- questioning the status quo of the imbalanced global economy through theological reflection;
- rejecting the human-centred view of creation as existing to satisfy human greed and the resultant environmental destruction; and
- appreciating the "other" of other faiths and celebrating their contribution to healing in the world.

The Very Rev Pamela Tankersley, 2016 Moderator of CWM, said in her Address at the Assembly Inaugural Service: "We need to enable a world where the most broken amongst us share their gifts of healing, where the victims of war become the peacemakers; the differentlyabled lead an inclusive dance of life; the poor and the victims of corruption sit at conferences on economic justice; abused and trafficked women nurture their children and create family stability; displaced persons create homes provide real hospitality; the inhabitants of lands where creation groans have a voice in the highest courts. This is the work of Christ, the wounded healer, to bring healing and hope not in spite of suffering but through it."







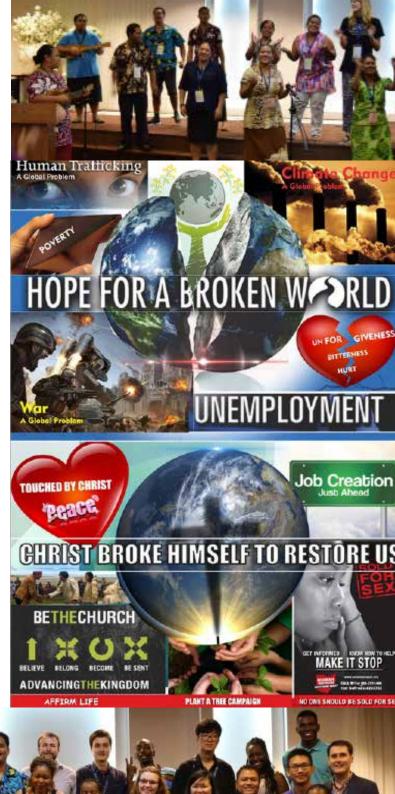
"Christ is able to sustain His people as we attempt to heal

CWM Assembly on the 22nd June 2016. The statement begins by placing the context of their response as a cry to God and a call to all who identify as followers of Christ to 'follow His radical example': 'Our faith in Christ should lead to good works and urgent action to heal our broken world'. It then places the emphasis of the response into three areas: Equality, Stewardship and Evangelism and Church Growth.

Equality is considered through the lenses of gender, age and race; Stewardship recognises not only the reality of climate change but also the role of the economy in shaping the way we interact with the Earth; and Evangelism and Church Growth is the Youth Pre-Assembly's call for fresh, creative and faithful approaches to empowering Christians to share the love and word of God with all of humanity.

The statement closes with a rallying cry for unity in the face of Empire:

'To act effectively we need to strengthen our church institutions by co-operating with each other so we can do more outreach and spread Jesus' gospel. The worldwide community of CWM is amazing; it is an umbrella of hope. An umbrella protects all our regions, from sun or from rain and CWM has the ability to protect everyone from injustice, discrimination and most importantly, hopelessness. The bigger the umbrella, the more protection it can give and the more hope it can provide so let's act together, as one church, to reduce suffering and restore hope'.



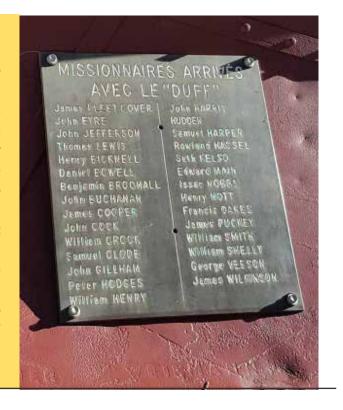




# Renewal of Partnership between CWM and Maohi Protestant Church

A Homecoming of our newest Member Church

**Every June is a celebration of Maohi Protestant Church (MPC)'s entry into the Council for World Mission partnership.** It is also a homecoming as the Islands of Maohi Nui were the first islands to which the London Missionary Society (LMS) went in 1797. Though they were the beginning of the LMS story in the Pacific, it was thanks to the Maohi Nui people who became missionaries that **Christianity began to spread through** the Islands peoples. Christians in these islands have been contending with empire ever since, so we can look to MPC to further deepen the vision of mission in the context of empire.



MPC is especially concerned about advocating, celebrating and protecting the Maohi identity. The Maohi language does not have official status in French Polynesia, so the church sees the expression of Maohi identity as a vital part of its mission plan.

Empire has damaged not only the culture of the islands, but also its whole fabric. 193 nuclear tests were conducted between 1966 and 1996. 46 tests were performed above ground and the remaining underground in the Moruroa and Fangataufa atolls. Land, sea and peoples continue to suffer from the after effects of these tests.

CWM is now a partner to these struggles and will witness the joy-bringing and change-making power of the Gospel amongst the Maohi people. There is much to celebrate and much to anticipate as we grow together and discover how the Maohi people are once again sending CWM into mission just as they did the LMS.







# **Hope in Progress: Reconstructing Haiti**

Hurricane Matthew, the most powerful Caribbean storm in a decade, hit Haiti in October. The death toll was 546 people, with 1.4 million people in need of aid and 200,000 homes destroyed. The ongoing cholera outbreak worsened, resulting in at least 29 more casualties.

The estimated monetary damage was USD 1.9 billion, and agriculture and livestock were destroyed, devastating Haiti's food source. Distribution of aid was hampered with damaged infrastructure and blocked roads.

In the face of widespread devastation, CWM demonstrated its commitment to partner with all people and institutions of good will to affirm life and our focus to be intentionally present in community as a needs-meeting church both here at home and abroad. A CWM member church, The United Church in Jamaica and Cayman Islands (UCJCI) partnered DHL to deliver humanitarian aid directly into Haiti immediately. Monetary gifts were directly remitted to Haiti, with funds earmarked for specific projects such

as helping orphaned children and children with special needs.

However, recovery is still slow months after the storm, as Haitians lack economic resources to rebuild their homes. Families are packed into small structures erected from scavenged materials and covered by emergency tarps distributed by aid organisations. A United Nations report estimated that 175,000 people are still displaced, and 280,000 remain without reliable access to sufficient affordable nutrition.

A long-term approach by UCJCI saw the organisation of a work team formed to construct housing, a solidarity grant seeking to support purchasing livestock and chickens, the pursuit of acceptable housing construction standards in Haiti and missional presence through joint work and professional teams, and ensuring continued education of political, economic, social and regional issues related to Haiti.

# Training youth leaders to change climate change

The 2016 Training in Mission Programme (TIM) was consistent in its pedagogical approach of action-reflection to equip young people for ministry and mission through local exposure and critical engagement.



"Today the people of Taiwan bear witness to mission through evident institutions on a day to day basis. **Learning of this great** missionary (founder of the first Presbyterian Church in Taiwan, **Dr James Laidlaw** Maxwell) would stirup the sense of true mission in any young aspiring missionary. It opens your eyes to how much need be done by the church to reach out, to help, heal, liberate and make contact with the world it is called to."

-Creo Nthali, TIM participant



Taiwan: May 2016

The ten TIM participants from member churches in the Caribbean, East Asia, Africa, and Pacific regions learnt about the Bible, mission and theology during their orientation and field exposure in several countries from 2 May to 26 November. They first became acquainted with Taiwan's history and how its people's daily struggles characterise PCT churches and communities.



"Globalisation has created a world class, just like in the colonial era, it is impossible for a poor African worker to rebel against the company that employs him/her. Powerlessness is one of the consequences of globalisation for so many people in the lower side of society. The world's fortune depends on the worker's misfortune. Very clearly the present economic system no longer serves the best interests of the poor but only the privileged elite."

-Alois Nleya

# Fiji: July 2016

Their mission formation continued in Fiji in July as they better understood the Fijian context as the locus for theological reflection, related to their own contexts, critically engaging with social constructs of gender and class, and notions of religious violence and empire. Issues of economic injustice, climate change, globalisation, crisis of agriculture, migration and labour were researched and presented for peer critique and interaction.

A 3-day climate change workshop focused on the biblical understanding of climate justice and the Pacific Church's role. Through living with host families in informal settlements in Suva and visiting Navuso Agricultural Technical Institute and a local shoe company, participants saw the reality of issues such as economic injustice, unemployment, health issues, inter-generational poverty, and powerlessness.











"The experience in Kiribati has been out of all ten participants' ordinary worlds. It has been a new experience overall and opened up views especially towards climate change. The honour of getting an invite to the state house for dinner revealed the level of humbleness of the people Kiribati. Participants had the chance to meet with and engage the president during the gathering. These experiences have revealed in-depth the missional role that lingers over the church in fighting Climate Change."

**TIM 2016 Editorial Team** 

# Kiribati: September 2016

In September, the participants lived with the people from the atoll communities of Betio and Abaiang and experienced the local effects of climate change, and the Kiribati Uniting Church's missional role in mitigating its impact. They also engaged with various government agencies and ministries to learn more about how the Kiribati's government is responding to climate change and other inter-connected but equally pressing issues such as gender violence.



# **Towards Leadership Of People With Disabilities In Churches**



"Be bold and passionate in their commitment to building inclusive churches and spaces in the community where the gifts of all God's people can be honoured and harnessed in the realisation of fullness of Life in Christ for all".

- CWM General Secretary Rev Dr Cowan In August, CWM Moderator Rev DC Haia launched our new Disability Action Project and Grant Programme, where S\$600,000 has been set aside to be disbursed over 5 years for projects that advocate the life and leadership of people with disabilities.

'A More Able Church?' grant fund seeks to challenge and inspire member churches to devise new projects that honour the lives and ministry of people with disabilities and raise their participation and leadership. CWM General Secretary Rev Dr Collin Cowan spoke of CWM's justice-centred vision of mission, recognising how marginalisation in today's world most heavily impacts people and communities with disabilities.

Three pilot projects were identified and will become learning centres for other CWM churches.

# Resilience and solidarity among many faiths and the many poor



The unique South Asian reality religious of pluralism extreme poverty levels brought 14 participants face to face with "The Many Faiths and the Many Poor" in India from September October 2016. Co-hosted by Bishop's College in Kolkata and Henry Martyn Institute in Hyderabad, Face to Face India's field exposure, Bible Studies theological reflections challenged participants to think critically and make connections between social realities they encountered with biblical and theological understanding.

The participants interacted with people living in urban slums at Mahisbatuni, Northeast of Kolkata, where limitation of space and lack of privacy contribute to fragility of life, and demolition and eviction by the state is a constant threat. Speeding trains are parents' fear for their children's safety in a community located between two railway tracks.

Nevertheless, the participants witnessed these communities' resilience, their creative ways of community organisation embedding resistance and solidarity in their daily lives, and heard stories of hope in struggle and oppression told by indigenous people working in stone quarries in a village.

It was hoped that through Face to Face, economic justice would be

worked out through youth with passion embracing a community of healing, igniting hope in tangible ways.



# Transformative Engagment for Wholeness and Renewal in Communities



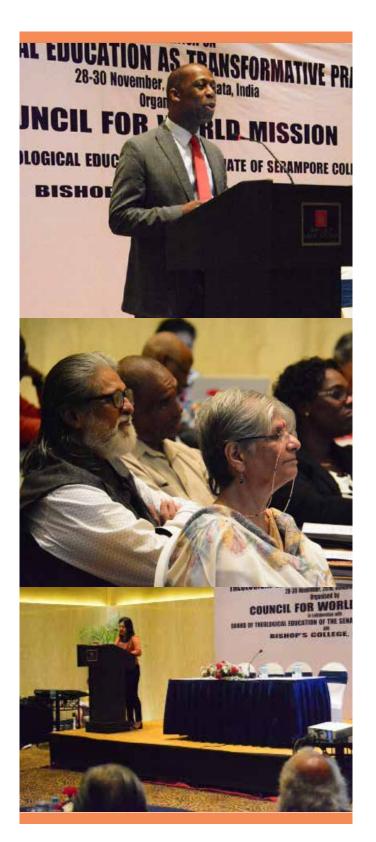




CWM's Roving School of Theology for Transformation (RSTT) Programme was developed to accompany member churches of CWM as critical partners in mission, addressing the need for theological training which enables transformative missional engagement. The first in this series was shaped by the Caribbean's mission context, focusing on where people are in situations of crises such as high rates of poverty, violence, suicide and ethnic-socio-economic and political divisions, coupled with human rights violations.

Twenty-two participants from CWM Caribbean member-churches in Jamaica, The Cayman Islands and Guyana and the Caribbean and North America Council for Mission (CANACOM) member-churches in Trinidad, Suriname, Curacao and Cuba learnt together through presentations, group work and lively discussions between 8 to 11 November in Georgetown, Guyana. Facilitators were drawn from the CWM global office, the Caribbean region and from North America, covering topics including 'Ecumenism', 'Contextual Theology' and 'Transformational Ministry', and 'Asset Based Community Development'.

# A Call to Re-imagine Theological Education from Subaltern Perspectives



The brokenness in our world invites lament and transformative action, both of which reside and begin in the heart of God, said CWM General Secretary Rev Dr Collin Cowan in his keynote address at the CWM theological consultation "Theological Education as Transformative Praxis".

In Rev Dr Cowan's keynote address titled "Theological Education for Radical Engagement," he emphasised that theological education must present itself as a tool for critical engagement and transformative action in the context of a troubled world.

He called for the "need to revisit theological education to give students a stronger entry point into Missio-Dei... which creates an opportunity to hear and respond to God's cry, not just God's call. Such theological education will produce Christian leaders who are positioned to "mutually challenge, encourage and equip churches to share in God's mission."

The event brought together students, church leaders, theological educators and activists from the Caribbean and South Asia from 28 to 30 November. Hosted by Bishop's College in Kolkata, India, the consultation was a bold attempt to reorient theological education towards transformative praxis, understood as resistance and emancipation in the context of empire.

The four panels were centred on the themes of equipping and training people to facilitate God's mission. Transformative theological education must be understood as participation in Missio-Dei, in the struggles of ordinary people for peace, justice, and inclusivity and as resistance against dominant powers obstructing the fullness of life, said Rev Dr Roderick Hewitt.

# **Economy of Life: Eradicating poverty and climate injustice**



A total of 12 regional colloquia were planned to be conducted from 2015 to 2018, as part of a process of engaging CWM churches to begin working on a New International Financial and Economic Architecture (NIFEA) from a grassroots level by influencing policy makers about financial policies targeting issues of poverty eradication and ecological justice. They acknowledged the significance of and affirmed the need for ecumenical advocacy as a strategy for work on the economy of life. The structural information intended to address these problems requires the determination of churches to work ecumenically through the Fullness of Life Movement (FLM).

The third NIFEA colloquium for Africa region was held in Tanzania in 2016, where participants heard about the Basic Income Grant programme in Namibia during the first regional colloquium held during January 2015, followed by the second Africa colloquium in Madagascar in July 2015, and the third NIFEA colloquium for Africa in Tanzania in 2016. They continued discussions to explore ways to pursue a

NIFEA to address growing global impoverishment and inequality shaped by an unregulated market economy and unjust financial governance structures.

The second NIFEA colloquium for the Asia regions met in Kuala Lumpur, Malaysia from 25-30 November 2016, continuing discussions and analyses of the challenges of poverty and ecological destruction they began at the first Asia NIFEA Colloquium held in Singapore in October 2015. These included Biblical expositions, raising the understanding of poverty in the regions and ecological justice, and member churches declaring their commitment towards holistic engagement with and mutual actions towards their regions' specific challenges.

Four colloquia are slated for 2017, with two for the Caribbean and Europe region in Kingston, Jamaica, and the UK, one for the Pacific region in Suva, Fiji and a third for South and East Asia. Pragmatic programmes to address inequality and ecological injustice are expected to emerge by the end of the colloquia.

# Financial Year at a Glance

# **RESOURCING**

We believe that healing and hope is found in the person of our Lord Jesus Christ. The work presented in this report is possible because of the gift of God's grace and provision in **financial**, **human and programmatic resources**, which we continue to practise stewardship in investing in.

# Extracts from Consolidated Statement of Financial Activities & other Comprehensive Income

# **Net Incoming Resources**

# Members' Contribution Voluntary & Other income 84% Net investment income

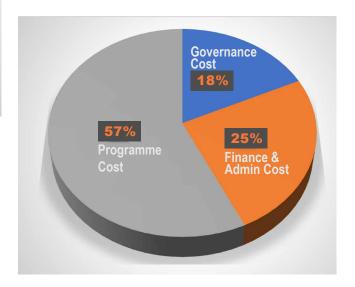
# **Overall**

Financial Year 2016 saw a net increase of £12.8m in fund size, bring total funds to £168.9m (inclusive of restricted funds) as of 31 December 2016. This increase was due mainly to fair value gain on the investment portfolio in 2016. Investment returns of portfolio (excluding restricted funds) was at 10.1% real returns for 2016.

Total incoming resources, net of investment management costs of £1.2m, amounted to £3.0m. Net income from investment made up 84% of total incoming gross resources.

# **Resource Expended for 2016**

Total resources expended for the financial year 2016 stood at £6.2m a decrease of £1.1m over 2015 due mainly to more time being spent on the Quadrennial Assembly in the first half of the year resulting in fewer programmes being run. This has also led to increase of governance cost from 9% in 2015 to 18% in 2016 and a decrease of programme cost from 71% in 2015 to 57% in 2016.



# **Investment Portfolio Performance**

CWM's portfolio, excluding restricted funds, achieved a real return of 10.1% (after deducting inflation of 2.5%). This is well above the 5% per annum long-term average required to meet planned expenditure. The substantial part of the high returns was however driven by the depreciation of the British Pound as this is the reporting currency of the investment portfolio. The Investment Committee has cautioned that this good investment return must be interpreted with care as the investment return for 2017 and beyond can be significantly negated by any appreciation in the British Pound.

Over 10 years since the inception of the diversified investment structure, the portfolio had earned annualized real return (net of UK inflation measured by RPI of 2.9%) of 3.9% at the end of 2016. This is below the long-term return of 5% required to meet planned expenditure. While volatility experienced over recent years falls within the range predicted by initial modelling done on the portfolio, it is predicted that it is not likely that the investments will generate the 5% return in the next ten (10) years.

# **Total Incoming Resources for 2016**

	2016 (£)	2015 (£)
Investment Income		
Rental income from investment properties	90,098	110,696
Dividends from listed investments	3,487,456	3,772,204
Income from unquoted investments	73,422	74,221
Interest from current asset investments	21,366	12,441
Other investment income	8,565	8,014
Total investment income	3,680,907	3,977,576
Less: Investment managers' fees	(1,086,877)	(1,314,535)
Net investment income	2,594,030	2,663,041
Voluntary Income		
Donations	135,196	148,088
Legacies	313,197	42,830
Others	17,290	9,650
Total voluntary income and other income	465,683	200,568

# **Balance Sheet as at 31 December 2016**

	Group		Company	
	2016 (£)	2015 (£)	2016 (£)	2016 (£)
Non-current assets				
Investment in a subsidiary	-	-	*	*
Property, plant and equipment	2,218,784	2,115,387	1,625,076	1,508,751
Investment properties	2,745,000	2,070,000	-	-
Investements	153,130,405	137,175,531	-	-
Other receivables	854,501	715,237	812,901	674,600
Total non-current assets	158,948,690	142,076,155	2,437,977	2,183,351
Current assets				
Other receivables, deposits and prepayments	2,632,373	3,283,938	158,930	147,433
Amount due from a subsidiary	-	-	2,076,685	-
Investments	6,757,651	13,437,409	521,772	-
Cash at bank and in hand	3,718,480	711,431	-	363,082
	13,108,504	17,432,778	2,757,387	510,515
TOTAL ASSETS	172,057,194	159,508,933	5,195,364	2,693,866
Current liabilities				
Other payables	(2,452,285)	(3,047,547)	(2,177,171)	(754,381)
Amount due to a subsidiary	-	-	(812,902)	(674,600)
Defined benefit pension liability	-	(212,000)	-	-
	(2,452,285)	(3,259,547)	(2,990,073)	(1,428,981)
Total assets less current liabilities	169,604,909	156,249,386	2,205,291	1,264,885
Non-current liabilities				
Other payables	(731,128)	(168,333)	(731,128)	-
Total net assets	168,873,781	156,081,053	1,474,163	1,264,885
Funds				
Endowment funds	6,647,320	6,153,935	-	-
Restricted funds	696,683	599,252	-	-
Unrestricted funds			-	-
- General funds	151,560,325	138,570,943	-	-
- Designated funds	9,244,727	10,032,197	-	-
- Revaluation reserve	724,726	724,726	-	-
Total unrestricted funds	161,529,778	149,327,866	-	-
Building funds			1,255,380	1,270,886
Currency translation reserve	-	<del>-</del>	218,783	(6,001)
Total Funds	168,873,781	156,081,053	1,474,163	1,264,885

# **Board of Directors**

The 2016 General Assembly of Council for World Mission elected a slate of 12 Board Members on Wednesday June 22 in accordance with the new governance structure for the organization. Pursuant to Singapore law, Mr Lo Chee Wen was appointed by the Board as CWM's 13th Director.

The newly-elected board members representing all of the regions of CWM are:

# **Africa Region**

- Rev. Mukondeleli Edward Ramulondi
- Ms Boitshoko Dudu Molatlhegi

# **Caribbean Region**

- Mr. Delon Adrian Grandison
- Mrs. Rose Althea Wedderburn

# **Europe Region**

- Mr John George Ellis Treasurer
- Rev. Barbara Jean Bridges

# **East Asia Region**

- Pastor Ng Ka Chung Janet
- Rev Byun Chang Bae

# **South Asia Region**

- Rev. Darchonhaia Darnei Moderator
- Dr (Mrs) Elizabeth John Zachariah

# **Pacific Region**

- Rev Tafue Lusama
- Mrs. Jennifer Joy Flett

Appointed 13th Director, Singapore Mr Lo Chee Wen

# **Board of Trustees Council for World Mission (UK)**

At the 2016 Assembly, six new trustees for CWM UK were also appointed, with 4 from the Board of Directors of CWM Ltd, and two independent trustees.

The new trustees assumed office on June 25.

# **Africa - Chairperson**

· Rev. Mukondeleli Edward Ramulondi

# Caribbean

Mrs. Rose Althea Wedderburn

# **Independent - East Asia**

Dr Victor Wan Chi Hsu

# Independent - Europe

• Rev. Thomas Jeffrey Williams

# South Asia

Dr (Mrs) Elizabeth John Zachariah

### **Pacific**

Mrs. Jennifer Joy Flett

# **Member Churches**

### EL DOME SERVICIO

- 1. Congregational Pederation 2. Presignation Charch of Mildes
- 3. Periodorii Charch in the Nebert
- 4. Union of Webs insequenteria 5. United Returned Church

EAST ARMA RES

- 2. Hary King Count of the Charch of Christ in China
- 3. Prestyleton Church in Streppore
- 4. Presigiotes Court in Taleun 5. Presigiotes Court in Duce

1. Geseja Prestylentom Alphop

5. Presidente Court in No



### AFRICAL DESIGNA

- 1. Clearly of Jesus Christ in Makagemen
- 2. Charles of Cold in Ma
- 3. United Church of Zerobia
- 4. United Co. mendiarul Cauches of Bushers Allica

GARLES AND SERVICE

a Bergreyaland Water 2. United Church in Javanica and the

1. Gun

- 5. United Co. egalloral Churches of Basilians Albon
- E. United Comp piloral Cruckes of Bushers Alica
- 7. United Comp (عجانا بسطال
- B. United Comp loral Charles of Bushers Altica (family Africa)
- 9. United Co. ional Charcies of Business Altica

### ACTUAL OF THE

- 1. Church of Republicate
- 2. Church of North India
- 3. Church of Scott Inche
- 4. Presinguishin Charch of Judio

- 1. Congregational Circlains Church In American Susan
- 2 Corner allowed Christian Chauch In
- 3. Congregational Union of New Zentral
- 4. Elaicain Religioro Terri
- 5. IOrbail Unling Church
- 6. Named Professional Character 7. Nazu Corpositoral Church
- Church of Aut
- 9. United Church in Payme Men Shires. 10. United Church in Salarman Intends-

# **Partner organisations**

- World Communion of Reformed Churches (WCRC)
- World Association of Christian Communication (WACC)
- **CEVAA (Community of Churches in Mission)**
- World Council of Churches (WCC)
- Conference of Churches in Asia (CCA)
- Caribbean and North American Council for Mission (CANACOM)
- **United Evangelical Mission (UEM)**

# **Legal Administrative Details**

# CWM Ltd.

### **Company Number**

201206146Z

# **Registered Charity**

Approved as a Charity (Conferred as International Charitable Organisation) on 11 June 2013

# **Principal and Registered Office**

3 Anson Road #07-01, Springleaf Tower, Singapore 079909

# Office Address

60 Paya Lebar Road, #11-14 Paya Lebar Square, Singapore 409051

# **Governing Instrument**

CWM Ltd. was registered as a public company limited by guarantee under the provisions of the Singapore Companies Act, on 12 March 2012 under Company Registration Number: 201206146Z.

Its governing document is the Memorandum and Articles of Association as amended in January 2015.

The Memorandum and Articles of Association was amended on 15 May 2013 incorporating the provisions suggested by the Commissioner of Charities.

# **Auditors**

Crowe Horwarth First Trust LLP, 8 Shenton Way, #05-01 AXA Tower, Singapore 068811

### **Bankers**

The Development Bank of Singapore Limited 12 Marina Boulevard, Marina Bay Financial Centre, Tower 3, Singapore 018982

### **Solicitors**

Goodwins Law Corporation, No. 3 Anson Road, Springleaf Tower, Singapore 079909

# **Company Secretary**

Ms Pauline Ang Hooi Yeong

# **Subsidiary Company Name**

Council for World Mission (UK)

# **Registered Charity Number**

1097842

### **Company Number**

4758640

# **Principal and Registered Office**

Ipalo House, 32-34 Great Peter Street, London SW1P 2DB

### **Auditors**

Crowe Clark Whitehill LLP, St Bride's House, 10 Salisbury Square, London EC4Y 8EH

### Bankers

Royal Bank of Scotland, Victoria, London SW 1E 6RA HSBC, The Peak, 333 Vauxhall Bridge Road, Victoria, London SW1V 1EJ

### **Investment Advisors**

Cambridge Associates Limited, 80 Victoria Street, Cardinal Place, London SW1E 5JL

### **Solicitors**

Bates Wells & Braithwaite LLP, 10 Queen Street Place, London EC 4R 1BE

### The Secretariat

The day to day running of the charity is in the hands of the Secretariat, headed by the General Secretary (who is the Chief Executive Officer) and the Management team. They, along with programme and administrative staff, are responsible for implementing the policy decisions of the Trustees.

### **General Secretary**

Rev Dr Collin Cowan

# Deputy General Secretary, Finance and Administration

Ms Veronica Chua

# Mission Secretary, Research and Capacity Development

Mr Sudipta Singh

# **Mission Secretary, Mission Development**

Rev Dr Peter Cruchley

# **Mission Secretary, Communications**

Rev Kuzipa Nalwamba

# Mission Secretary, East Asia region

Rev Julie Sim

# Mission Secretary, European region

Rev Wayne Hawkins

# Mission Secretary, Africa region

Rev Sindiso Jele

# Mission Secretary, Pacific region (interim)

Mr Sudipta Singh

# Mission Secretary, Caribbean region

Mrs Karen Francis

# Mission Secretary, South Asia region (interim)

Rev Julie Sim





Council for World Mission 60 Paya Lebar Road #11-14, Paya Lebar Square, Singapore 409051 T (65) 6887 3400 F (65) 6235 7760 council@cwmission.org www.cwmission.org UEN: 201206146Z